Planning and Leadership: How Trustees and Presidents Work Together

10:00-10:30 INTRODUCTION

10:30-11:15 Session I: The Ethics of Discourse and Problem Solving
- Oliver W. Holmes, dissent, Abrams v. United States, 1919.

11:15-12:30 Session II: Challenges for Higher Education Governance: What Boards Should Worry About and Ask About

Keynote Presentation by the Honorable Hank Brown
“How Higher Education Leadership Can Solve Crises Before They Happen”

A. Revenues and Expenditures

B. Academic Quality and Employer Skepticism
- Jill Casner-Lotto and Mary Wright Benner, Are they really ready to work? Employers’ perspectives on the basic knowledge and applied skills of new entrants to the U.S. workforce, (United States: Conference Board et al., 2006) (7-8, 38-39, 41).

C. Academic Freedom and Reputation

12:30-1:15 LUNCH AND GENERAL DISCUSSION

1:15-2:00 Session III: Obstacles to Improvement

A. Accreditation

B. Limits on Discussion

C. Information Asymmetry

D. Disputed Roles

2:00-3:00 *Session IV: Solutions*

A. Active Trustees

B. Metrics
• National Center for Education Statistics, *College Navigator*, UC-Davis.
• State University System of Florida Board of Governors, *Accountability Report*.

C. Presidential Selection Process

D. Assessment

E. Disruptive Innovation
• Clayton Christensen and Henry Eyring, “Letter to Trustees,” June 2012.

F. Self –Evaluation and Professional Development

G. Policy Changes

3:00-3:30 *Session V: Closing Thoughts - Trustees, Presidents and Effective Governance*